January 11, 2024

# **Consolidated Financial Results** for the Nine Months Ended November 30, 2023 (Under Japanese GAAP)

Company name:	KOHNAN SHOJI CO., LTD.	
Listing:	Tokyo	
Securities code:	7516	
URL:	https://www.hc-kohnan.com/	
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Scheduled date to f	file quarterly securities report:	January 12, 2024
Scheduled date to a	commence dividend payments:	_
Preparation of supp	plementary material on quarterly financial results:	Yes
Holding of quarter	ly financial results briefing:	Yes (for institutional investors)

(Yen amounts are rounded down to millions, unless otherwise noted.)

## 1. Consolidated financial results for the nine months ended November 30, 2023 (from March 1, 2023 to November 30, 2023)

(1) Consolidated of	(Percentages indicate year-on-year changes.)							
	Operating revenue Operating profit		rofit	Ordinary pr	ofit	Profit attributable to owners of parent		
Nine months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
November 30, 2023	356,050	7.6	20,374	13.7	19,058	14.0	12,874	16.8
November 30, 2022	330,803	-	17,916	-	16,715	-	11,024	-
Note: Comprehensive			nths ended Noven nths ended Noven		,		[18.2%] [-%]	
	Basic earnin	ngs	Diluted earn	ings				
	per share	;	per share	;				
Nine months ended		Yen	Yen					
November 30, 2023		432.69	432.55					
November 30, 2022		357.93		357.82				

#### (1) Consolidated operating results (cumulative)

Note: KOHNAN SHOJI CO., LTD. (the "Company") has applied the "Accounting Standard for Revenue Recognition" (ASBJ Statement No. 29, March 31, 2020) and relevant ASBJ regulations from the beginning of the first quarter of the fiscal year ended February 28, 2023, and each figure for the nine months ended November 30, 2022 is the figure after applying the accounting standard and relevant ASBJ regulations. The percentage of year-on-year change is not shown.

#### (2) Consolidated financial position

	Total assets	Net assets	Equity ratio
As of	Millions of yen	Millions of yen	%
November 30, 2023	463,440	156,124	33.7
February 28, 2023	419,249	149,555	35.7

Reference: Equity

As of November 30, 2023: As of February 28, 2023:

¥156,124 million ¥149,555 million

## 2. Cash dividends

		Annual dividends per share						
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total			
	Yen	Yen	Yen	Yen	Yen			
Fiscal year ended February 28, 2023	_	45.00	_	45.00	90.00			
Fiscal year ending February 29, 2024	_	47.00	_					
Fiscal year ending February 29, 2024 (Forecast)				48.00	95.00			

Note: Revisions to the cash dividend forecasts most recently announced: No

# 3. Consolidated financial forecasts for the fiscal year ending February 29, 2024 (from March 1, 2023 to February 29, 2024)

						(Per	centages indicat	te year-o	on-year changes.)
	Operating re	venue	Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	470,450	7.2	22,900	4.0	21,100	1.8	13,550	2.4	452.49

Note: Revisions to the financial forecasts most recently announced: No

#### \* Notes

- (1) Changes in significant subsidiaries during the period (changes in specified subsidiaries resulting in the change in scope of consolidation): No
- (2) Adoption of accounting treatment specific to the preparation of quarterly consolidated financial statements: No
- (3) Changes in accounting policies, changes in accounting estimates, and restatement
  - (i) Changes in accounting policies due to revisions to accounting standards and other regulations: Yes
  - (ii) Changes in accounting policies due to other reasons: No
  - (iii) Changes in accounting estimates: No
  - (iv) Restatement: No
  - Note: For details, please refer to the attached materials on page 8 "2. Quarterly consolidated financial statements and significant notes thereto, (3) Notes to quarterly consolidated financial statements, Notes Changes in accounting policies."
- (4) Number of issued shares (common shares)
  - (i) Total number of issued shares at the end of the period (including treasury shares)

As of November 30, 2023	34,682,113 shares
As of February 28, 2023	34,682,113 shares

(ii) Number of treasury shares at the end of the period

1	As of November 30, 2023	5,312,818 shares
1	As of February 28, 2023	4,272,157 shares

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Nine months ended November 30, 2023	29,753,426 shares
Nine months ended November 30, 2022	30,801,714 shares

Note: The number of treasury shares at the end of the period and the number of treasury shares excluded from the calculation of the average number of shares outstanding during the period include shares of the Company held by Custody Bank of Japan, Ltd. (Trust Account E), as trust assets for the executive officer incentive plan "Employee Share Benefit Trust (J-ESOP)," the employee incentive plan "Employee Share Benefit Trust (J-ESOP)," and the "Employee Share Benefit Trust (employee stock holding association disposal type)." The "Employee Share Benefit Trust (employee stock holding association disposal type)" was terminated in November 2023.

- \* Quarterly financial results reports are exempt from quarterly review conducted by certified public accountants or an audit corporation.
- \* Proper use of earnings forecasts, and other special matters
  - Consolidated subsidiary KOHNAN VIETNAM CO., LTD. has the balance sheet date at the end of December, so there is a two-month difference from the consolidated balance sheet date (end of February). For the nine months under review, the company's quarterly financial statements as of the end of September have been used, with important transactions occurring during the interval between then and the quarterly consolidated balance sheet date (end of November) adjusted as necessary for consolidation.
  - 2. Forward-looking statements in these materials, such as the forecast for financial results, are based on information currently available to the Company and assumptions deemed reasonable. They do not constitute a promise by the Company regarding their achievement. Furthermore, actual performance and so forth may differ considerably due to various factors.

The Company plans to hold financial results briefings for institutional investors on Thursday, January 11 and Friday, January 12, 2024.

# **Attached Material**

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## 1. Qualitative information on quarterly financial statements

## (1) Operations explanation

During the nine months ended November 30, 2023, the impact of the novel coronavirus disease (COVID-19) on the economy decreased, and the Japanese economy continued to gradually recover. On the other hand, the risk of economic downturn caused by increasing costs of commodities, the slowdown of overseas economies, etc. has resulted in uncertainty with regard to the outlook for business conditions.

The outlook for business conditions in the retail industry, which is mainly where the KOHNAN Group (the "Group") develops its business, continues to be uncertain as it has been affected by rising costs, such as raw material expenses, logistics expenses, utilities expenses and personnel expenses.

Under these circumstances, the Group is working on various measures to achieve the plan of its Medium-Term Management Plan Part III, "We love KOHNAN!! just fit for you, now and always," which was released in April 2021.

In the area of store expansion, the Group opened 22 stores and closed three stores. As a result of HOME IMPROVEMENT HIROSE Co., Ltd. becoming a subsidiary through the acquisition of its shares on June 1, 2023, the number of stores increased by 32. As a result, the number of stores of the Group as of the end of the quarter under review was brought to 587.

Also, because the first nine months of KOHNAN VIETNAM CO., LTD. ran from January 1, 2023 to September 30, 2023, the number of stores as of the end of the quarter under review refers to the number of stores as of September 30, 2023.

	Number of stores as of the end of the previous fiscal year	1	Stores closed	Changes due to merger or subsidiarization	Number of stores as of the end of the quarter under review
KOHNAN SHOJI CO., LTD.	442	14	(3)	11	464
BEAVERTOZAN Co., Ltd.	11	-	-	(11)	-
KEN DEPOT Corporation [Number of franchise stores]	72 [3]	6 [-]	_ [–]	_ [–]	78 [3]
HOME IMPROVEMENT HIROSE Co., Ltd.	_	_	_	32	32
Total in Japan [Number of franchise stores]	525 [3]	20 [-]	(3) [-]	32 [-]	574 [3]
KOHNAN VIETNAM CO., LTD.	11	2	-	_	13
Total [Number of franchise stores]	536 [3]	22 [-]	(3) [-]	32 [-]	587 [3]

Changes in the number of stores (unit: stores)

As a result, for the first nine months of the fiscal year under review, operating revenue was \$356,050 million (up 7.6% year on year), gross profit was \$128,946 million (up 7.2% year on year), selling, general and administrative expenses were \$120,775 million (up 5.7% year on year), operating profit was \$20,374 million (up 13.7% year on year), ordinary profit was \$19,058 million (up 14.0% year on year), and profit attributable to owners of parent was \$12,874 million (up 16.8% year on year).

#### (2) Financial position explanation

As of November 30, 2023, total assets increased by  $\frac{44,190}{100}$  million from the previous fiscal year-end to  $\frac{463,440}{100}$  million. Merchandise and finished goods increased by  $\frac{17,464}{100}$  million, accounts receivable - trade increased by  $\frac{42,272}{100}$  million, buildings and structures increased by  $\frac{8,592}{100}$  million, and construction in progress increased by  $\frac{43,293}{100}$  million.

Total liabilities increased by \$37,621 million from the previous fiscal year-end to \$307,316 million. Accounts payable - trade increased by \$8,953 million and long-term borrowings increased by \$28,094 million, while short-term borrowings decreased by \$3,787 million.

As of November 30, 2023, net assets stood at ¥156,124 million, and the equity ratio was 33.7%.

## (3) Consolidated earnings forecast and other forward-looking statements

Consolidated earnings forecasts for the fiscal year ending February 29, 2024, are unchanged from the consolidated earnings forecasts for the full year ending February 29, 2024 that were announced on October 11, 2023, at the time of the announcement of "Notice Concerning Revisions to Earnings Forecasts."

# 2. Quarterly consolidated financial statements and significant notes thereto

# (1) Quarterly consolidated balance sheet

		(Millions of y
	As of February 28, 2023	As of November 30, 2023
Assets		
Current assets		
Cash and deposits	9,218	10,612
Accounts receivable - trade	13,568	17,841
Merchandise and finished goods	108,898	126,363
Raw materials and supplies	1,494	1,423
Other	8,123	9,716
Allowance for doubtful accounts	(10)	(49
Total current assets	141,292	165,907
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	113,999	122,591
Land	50,471	52,240
Leased assets, net	17,533	19,050
Construction in progress	867	4,161
Other, net	6,522	7,545
Total property, plant and equipment	189,393	205,589
Intangible assets		
Trademark right	3,078	2,828
Customer-related assets	2,311	2,142
Goodwill	14,086	14,943
Other	7,412	7,521
Total intangible assets	26,888	27,436
Investments and other assets		
Investment securities	4,793	4,271
Guarantee deposits	48,458	51,263
Deferred tax assets	6,525	7,060
Other	2,117	2,114
Allowance for doubtful accounts	(220)	(201
Total investments and other assets	61,675	64,507
Total non-current assets	277,957	297,533
Total assets	419,249	463,440

## KOHNAN SHOJI CO., LTD. (7516)

		(Millions of yer
	As of February 28, 2023	As of November 30, 2023
Liabilities		
Current liabilities		
Accounts payable - trade	33,053	42,006
Electronically recorded obligations - operating	9,226	9,785
Short-term borrowings	20,937	17,150
Current portion of long-term borrowings	26,624	26,910
Lease liabilities	2,416	2,562
Income taxes payable	3,574	3,434
Contract liabilities	4,622	3,669
Provision for bonuses	2,334	3,624
Other	12,763	14,775
Total current liabilities	115,553	123,918
Non-current liabilities		
Long-term borrowings	87,626	115,721
Lease liabilities	21,197	22,419
Guarantee deposits received	10,397	10,540
Provision for loss on voluntary recall of goods	595	544
Provision for share awards	617	856
Asset retirement obligations	17,178	17,984
Other	16,527	15,330
Total non-current liabilities	154,140	183,397
– Total liabilities	269,694	307,316
- Net assets		
Shareholders' equity		
Share capital	17,658	17,658
Capital surplus	17,922	17,922
Retained earnings	129,682	139,826
Treasury shares	(16,220)	(20,049)
 Total shareholders' equity	149,043	155,358
Accumulated other comprehensive income	,	
Valuation difference on available-for-sale securities	198	210
Deferred gains or losses on hedges	(180)	(88)
Foreign currency translation adjustment	435	591
Remeasurements of defined benefit plans	58	52
Total accumulated other comprehensive income	511	766
Total net assets	149,555	156,124
Total liabilities and net assets	,	,
Total haumues and net assets	419,249	463,440

(2) Quarterly consolidated statement of income and quarterly consolidated statement of comprehensive income

Quarterry consolidated statement of medine (cumulative)		(Millions of ye	
	Nine months ended November 30, 2022	Nine months ended November 30, 2023	
Net sales	318,910	343,846	
Cost of sales	198,663	214,900	
 Gross profit	120,246	128,946	
Operating revenue	11,893	12,203	
Selling, general and administrative expenses	114,223	120,775	
Operating profit	17,916	20,374	
Non-operating income	,	, ,	
Interest income	65	50	
Insurance claim income	51	102	
Foreign exchange gains	337	91	
Gain on investments in silent partnerships	142	143	
Subsidy income	_	269	
Other	176	348	
Total non-operating income	772	1,005	
Non-operating expenses			
Interest expenses	1,595	1,639	
Other	378	682	
Total non-operating expenses	1,973	2,321	
Ordinary profit	16,715	19,058	
Extraordinary income	,	,	
Gain on cancellation of guaranteed deposits received	72	25	
Other	_	5	
Total extraordinary income	72	31	
Extraordinary losses	·		
Impairment losses	107	65	
Loss on disaster	230		
Loss on retirement of non-current assets	77	49	
Loss on step acquisitions	_	26	
Total extraordinary losses	415	142	
Profit before income taxes	16,372	18,947	
Income taxes - current	5,694	6,440	
Income taxes - deferred	(347)	(367)	
Total income taxes	5,347	6,073	
Profit	11,024	12,874	
Profit attributable to owners of parent	11,024	12,874	

# Quarterly consolidated statement of income (cumulative)

		(Millions of yen)
	Nine months ended November 30, 2022	Nine months ended November 30, 2023
Profit	11,024	12,874
Other comprehensive income		
Valuation difference on available-for-sale securities	10	12
Deferred gains or losses on hedges	(278)	92
Foreign currency translation adjustment	360	156
Remeasurements of defined benefit plans, net of tax	(5)	(6)
Total other comprehensive income	86	254
Comprehensive income	11,111	13,128
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	11,111	13,128
Comprehensive income attributable to non-controlling interests	_	_

# Quarterly consolidated statement of comprehensive income (cumulative)

## (3) Notes to quarterly consolidated financial statements

## Uncertainties of entity's ability to continue as going concern

Not applicable

#### Notes when there are significant changes in amounts of shareholders' equity

In accordance with the resolution of the Board of Directors meeting held on April 11, 2023, the Company purchased 846,000 treasury shares during the first nine months of the fiscal year under review. Furthermore, 237,900 of the Company's shares held by HOME IMPROVEMENT HIROSE Co., Ltd. have been included in treasury shares due to the said company being included within the scope of consolidation from the second quarter of the fiscal year ending February 29, 2024. As a result, treasury shares during the first nine months of the fiscal year under review increased by ¥3,829 million, including changes caused by disposals of treasury shares from the "Employee Share Benefit Trust (employee stock holding association disposal type)" dedicated trust to the employee stock holding association, and reached ¥20,049 million at the end of the quarter under review.

#### Notes - Changes in significant subsidiaries during the period

#### Not applicable

Although this does not fall under a change in specified subsidiaries, changes in major subsidiaries and associates are as follows.

The Company's wholly owned consolidated subsidiary BEAVERTOZAN Co., Ltd. has been excluded from the scope of consolidation from the first quarter of the fiscal year ending February 29, 2024 as it disappeared due to an absorption-type merger in which the Company was the surviving company on March 1, 2023.

Furthermore, HOME IMPROVEMENT HIROSE Co., Ltd. has been included within the scope of consolidation from the second quarter of the fiscal year ending February 29, 2024 as a result of the Company acquiring all shares issued by the said company on June 1, 2023.

#### Notes - Changes in accounting policies

#### Application of implementation guidance on accounting standard for fair value measurement

The Company has applied the "Implementation Guidance on Accounting Standard for Fair Value Measurement" (ASBJ Guidance No. 31, June 17, 2021; hereinafter the "Guidance on Fair Value Measurement") from the beginning of the first quarter of the fiscal year ending February 29, 2024, and it has applied the new accounting policy provided for by the Guidance on Fair Value Measurement prospectively in accordance with the transitional measures provided for in paragraph 27-2 of the Guidance on Fair Value Measurement. There is no impact on the quarterly consolidated financial statements as a result of this change.

#### Additional information

#### Transactions for issuing shares of the Company to employees, etc. through a trust

1. Executive officer incentive plan "Employee Share Benefit Trust (J-ESOP)"

In accordance with a resolution of the Board of Directors meeting held on January 11, 2019, the Company has introduced the "Employee Share Benefit Trust (J-ESOP)" plan for executive officers, an executive officer incentive plan that uses shares of the Company from January 25, 2019.

(1) Overview of transactions

In accordance with the Executive Officer Share Benefit Regulations formulated upon introduction of the plan, it is a system for providing shares of the Company to executive officers of the Company who satisfy certain conditions. To acquire shares to be provided in the future beforehand, the Company entrusts money to Custody Bank of Japan, Ltd. (Trust Account E) as a trust asset for the executive officer incentive plan "Employee Share Benefit Trust (J-ESOP)" system, and the trust bank uses the entrusted money as financial funds to acquire the Company's shares through the trading markets or by receiving the Company's disposal of treasury shares.

(2) Shares of the Company remaining in the trust

Shares of the Company that remain in the trust are recorded as treasury shares under net assets at their carrying value in the trust (excluding the amount of incidental expenses). The carrying value and number of these treasury shares were ¥28 million and 10,500 shares as of the previous fiscal year-end and ¥28 million and 10,500 shares as of the end of the quarter under review.

(3) Carrying value of borrowings recorded under application of the gross amount method

Not applicable

2. Employee incentive plan "Employee Share Benefit Trust (J-ESOP)"

In accordance with a resolution of the Board of Directors meeting held on July 12, 2021, the Company has introduced the "Employee Share Benefit Trust (J-ESOP)," an incentive plan that provides shares of the Company to employees from July 26, 2021.

(1) Overview of transactions

In accordance with the Employee Officer Share Benefit Regulations formulated upon introduction of the plan, it is a system for providing shares of the Company to employees of the Company who satisfy certain conditions. To acquire shares to be provided in the future beforehand, the Company entrusts money to Custody Bank of Japan, Ltd. (Trust Account E) as a trust asset for the employee incentive plan "Employee Share Benefit Trust (J-ESOP)" system, and the trust bank uses the entrusted money as financial funds to acquire the Company's shares through the trading markets or by receiving the Company's disposal of treasury shares.

(2) Shares of the Company remaining in the trust

Shares of the Company that remain in the trust are recorded as treasury shares under net assets at their carrying value in the trust (excluding the amount of incidental expenses). The carrying value and number of these treasury shares were ¥3,994 million and 940,300 shares as of the previous fiscal year-end and ¥3,990 million and 939,200 shares as of the end of the quarter under review.

(3) Carrying value of borrowings recorded under application of the gross amount method

Not applicable

3. "Employee Share Benefit Trust (employee stock holding association disposal type)"

In accordance with a resolution of the Board of Directors meeting held on July 12, 2021, the Company introduced the "Employee Share Benefit Trust (employee stock holding association disposal type)" from July 30, 2021. However, the trust was terminated in November 2023.

(1) Overview of transactions

This plan is an incentive plan for returning the benefit of an increase in the Company's stock price to all employees who are enrolled in the "KOHNAN SHOJI Employee Shareholders Association" (hereinafter, the "Shareholders Association"). The trustee of the plan acquires at once beforehand all of the shares of the Company expected to be acquired by the Shareholders Association over the five years following the establishment of the trust, using the Trust Account E set up at Custody Bank of Japan, Ltd. and sells the shares of the Company when the Shareholders Association acquires them. Until the trust is terminated, in the case where an amount corresponding to a gain on sale of shares has accumulated within the entrusted assets of the trust through sales to the Shareholders Association, the amount is distributed as residual assets to persons enrolled in the Shareholders Association who satisfy the qualifying conditions for beneficiaries. Moreover, since the Company guarantees borrowings for the trustee to acquire the Company's shares, upon termination of the trust, in cases where there is a loan balance in an amount corresponding to a loss on sale of the shares, the Company is to settle the balance in accordance with the guarantee contract.

All of the shares of the Company acquired were sold to the Shareholders Association, and the trust was terminated in November 2023.

(2) Shares of the Company remaining in the trust

Shares of the Company that remain in the trust are recorded as treasury shares under net assets at their carrying value in the trust (excluding the amount of incidental expenses). The carrying value and number of these treasury shares were \$177 million and 40,100 shares as of the previous fiscal year-end. There are no shares of the Company remaining in the trust as of the end of the quarter under review.

(3) Carrying value of borrowings recorded under application of the gross amount method

At the end of the previous fiscal year: ¥256 million; at the end of the quarter under review: ¥117 million

Subsequent events

Not applicable

# 3. Supplementary information

By product division	Amount (millions of yen)	Year-on-year change (%)
Home improvement (DIY supplies)	167,263	105.8
Housekeeping (household supplies)	107,173	105.5
Pet and leisure (pet and leisure supplies)	51,163	112.0
Food	8,012	214.1
Other	10,233	103.9
Total	343,846	107.8

Detailed breakdown of net sales by product division

(Notes) 1. The composition of each product division is as follows.

(1)	Home improvement	(Timber, building materials, tools, hardware and plumbing, painting and work supplies, gardening supplies, gardening plants, materials, exteriors, housing equipment, remodeling)
(2)	Housekeeping	(Dining supplies, interiors, electrical materials and lighting, daily necessities, storage supplies, chemicals, footwear and clothing, household goods, home appliances, nursing care supplies)
(3)	Pet and leisure	(Automotive supplies, pet supplies, stationery and office supplies, cycling and leisure supplies)
(4)	Food	(Food, alcoholic beverages)
(5)	Other	(100 Yen Shop, books, vending machines, kerosene)

2. As a result of HOME IMPROVEMENT HIROSE Co., Ltd. becoming a consolidated subsidiary in the second quarter of the fiscal year ending February 29, 2024, classifications of product divisions were reviewed with regard to net sales in the first nine months of the fiscal year under review, and the method of classifying food and alcoholic beverages, which were included in "Housekeeping," was changed to include them in "Food." With regard to year-on-year changes, the figures for the first nine months of the previous fiscal year have been reclassified into the figures for the classifications after the change.